## LOYOLA COLLEGE (AUTONOMOUS), CHENNAI - 600034

B.Com. DEGREE EXAMINATION - CORPORATE SECRETARYSHIP

SIXTH SEMESTER - APRIL 2010
BC 6600/CR 6600 - MANAGEMENT ACCOUNTS
Date \& Time: 15/04/2010 / 9:00-12:00 Dept. No. $\square$ Max. : 100 Marks
PART - A
Answer ALL questions.
( $10 \times 2$ = 20 marks)

1. Bring out any four differences between Management Accounting and Financial Accounting.
2. What is "zero-based budget"?
3. List any two advantages and any two limitations of Ratios.
4. What is Variance Analysis?
5. What is Marginal Costing?
6. Working Capital : Rs. 1,50,000; Current Ratio 2.5 : 1. Calculate Current Assets and Current Liabilities.
7. Calculate the Stock Turnover Ratio.

| Opening Stock | Rs. 6,000 | Closing Stock Rs. 8,000 |
| :--- | :--- | :--- |
| Sales | Rs. 1,00,000 | Gross Profit |

8. Calculate Funds from operations. Net Profit Rs. 50,000; Depreciation Rs. 10,000 ; Goodwill written off Rs. 5,000 Profit on sale of asset Rs. 2,000
9. Calculate Earnings per Share (EPS) from the following data :

| Net profit before tax | Rs. $1,00,000$ |
| :--- | :--- |
| Tax | $50 \%$ on Net Profit |

10\% Preference Share Capital (of Rs. 10 each) Rs. 1,00,000
Equity Share Capital (Rs. 10 per share)
Rs. 1,00,000
10. From the following data calculate a) $p / v$ ratio b) Profit

Sales-Rs 20,000; Fixed expenses- Rs 4,000; Break even point Rs 10,000.

## PART - B

## Answer Any FIVE questions.

11. Discuss the advantages and limitations of budgetary control.
12. What are liquidity and long term solvency ratios? Explain the importance of each of them.
13. Define Management Accounting. Explain the functions of Management Accounting.
14. From the following information, calculate Break-even point and Margin of Safety..
$\begin{array}{lll}\text { Selling Price: } & \text { Rs. } 10 & \text { Variable Cost: Rs. } 6 \\ \text { Fixed Cost: } & \text { Rs. } 60,000 & \text { Current Sales:20,000 units }\end{array}$
Also find out the revised BEP and Margin of Safety in the following cases :
a) Effect of $20 \%$ increase in selling price
b) Effect of $10 \%$ increase in fixed cost
15. The Production Manager of Alec and Co desires to maintain an inventory of raw material equal to the budgeted production needs for the next 2 months. Each unit of product takes 10 kg . of raw material. Inventory of finished goods is usually maintained at one and half times of the following month's sales ; the forecast sales of 6 months of next year, in units are as follows :

| January | $\rightarrow 3,600 ;$ | February | $\rightarrow 4,200 ;$ |
| :--- | :--- | :--- | :--- |
| April | $\rightarrow 4,800 ;$ | May | $\rightarrow 5,600 ;$ |$\quad$ Juneh $\rightarrow 3,200 ;$

On $31^{\text {st }}$ December of the last year, there were $80,000 \mathrm{~kg}$. of raw material on hand and 5,600 units on finished goods. Prepare
(i) budget for production and
(ii) budget for purchases of raw materials in units for as many months as possible
16. From the following Income Statement of Essar Ltd., compute the Profitability Ratios.

Particulars
To Opening Stock
To Purchases
To Gross Profit c/d

Rs.
2,00,000
12,00,000
5,20,000
19,20,000

Particulars
By Sales By Closing Stock


Rs.
16,00,000
3,20,000

19,20,000


To Administration Expenses
To Selling Expenses
To Finance Expenses
To Loss on Sale of Assets
To Net profit
17. It is estimated that a product requires 100 kg of materials at the rate of Rs .5 per kg. The actual consumption of materials for manufacturing the same product came to 120 kg at the rate of Rs. 4.70 per kg. Calculate Material Cost, Price and Usage variances.
18. Prepare a flexible budget for production of $80 \%$ and $100 \%$ activity on the basis of the following information:

| Production at $50 \%$ capacity | 5,000 units | Raw materials | Rs. 80 per unit |
| :--- | :--- | :--- | :--- |
| Direct labour | Rs 50 per unit | Direct Expenses | Rs. 15 per unit |
| Factory expenses | Rs. $50,000(50 \%$ fixed $)$ |  |  |
| Administration expenses | Rs. $60,000(60 \%$ variable $)$ |  |  |

PART - C
Answer Any TWO questions.
19. From the following comparative Balance Sheet of SKF Ltd as on June 30, 2006 and June 30, 2007, prepare
a) A statement of changes in working capital and
b) Funds flow statement

| Liabilities | $\begin{gathered} 2006 \\ \text { Rs. } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { Rs. } \end{gathered}$ | Assets | $\begin{gathered} 2006 \\ \text { Rs. } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { Rs. } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Share Capital | 1,80,000 | 2,00,000 | Goodwill | 24,000 | 20,000 |
| Reserve Fund | 28,000 | 36,000 | Buildings | 80,000 | 72,000 |
| P \& L A/c | 39,000 | 24,000 | Machinery | 74,000 | 72,000 |
| Trade creditors | 16,000 | 10,800 | Investments | 20,000 | 22,000 |
| Bank overdraft | 12,400 | 2,600 | Inventories | 60,000 | 50,800 |
|  |  |  | Debtors | 40,000 | 44,400 |
| Provision for taxation | 32,000 | 34,000 | Cash | 13,200 | 30,400 |
| Provision for doubtful debts | 3,800 | 4,200 |  |  |  |
|  | 3,11,200 | $\overline{3,11,600}$ |  | $\overline{3,11,200}$ | $\overline{3,11,600}$ |

Additional Information:
a) Depreciation charged on machinery was Rs. 8,000, and on building, Rs. 8,000
b) Interim dividend paid on January 2007 was Rs. 15,000
c) Provision of Rs. 10,000 was made for taxation during the year ending $30^{\text {th }}$ June 2007
20. From the following, Compute a) Labour Cost Variance b) Labour Rate Variance
d) Labour Efficiency Variance d) Labour mix Variance.

A gang of workers consisting of 30 men, 20 women and 10 boys worked as a team. They are paid on an hourly basis @ Rs.150, Rs. 100 and Rs. 75 for men, women and boys respectively. During the 40 hours week, the gang has completed the given job; the following are the actual figures:

| gang members | hours taken during 40 hrs weeks | wages paid |
| :--- | :--- | :--- |
| Men | 1,400 | 175 |
| Women | 1,200 | 110 |
| Boys | 200 | 80 |

21. A company wishes to arrange overdraft facilities with its bankers during the period April to June when it will be manufacturing most for stock. Prepare cash budget for the above period from the following data, indicating the extent of bank facilities the company will require at the end of each month :

|  | Sales (Rs.) | Purchases (Rs.) | Wages (Rs.) |
| :--- | :--- | :--- | :--- |
| February | $1,80,000$ | $1,24,800$ | 12,000 |
| March | $1,92,000$ | $1,44,000$ | 14,000 |
| April | $1,08,000$ | $2,43,000$ | 11,000 |
| May | $1,74,000$ | $2,46,000$ | 10,000 |
| June | $1,26,000$ | $2,68,000$ | 15,000 |

$50 \%$ of sales are realized in the month following sales and the remaining $50 \%$ in the second month following. Creditors are paid in the month following the month of purchase. Wages -half month lag.
Cash at bank on $1^{\text {st }}$ April Rs. 25,000. Income Tax Rs. 23,000 to be paid in June.

